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MEMORANDUM FOR: Executive Committee Members

FROM        : Deputy Director of Central Intelligence

SUBJECT     : Science and Technology Advisory Panel (STAP)
              Recommendations for CIA R&D Plans                    25X1

REFERENCE   : STAP Report, dtd. 16 July 1979                      25X1

    I have reviewed comments on the report of the Science and Technology
Advisory Panel (STAP) on R&D plans and related material presented by
the DDS&T at the Executive Committee meeting of 26 September and have
concluded the following:

    STAP Recommendation 1 (an annual statement of the
goals and rationale of the CIA R&D program should be
prepared). As a first step, Mr. Dirks has agreed to
present to the Executive Committee in December the key
issues he sees in the preparation of the FY 1982 R&D
program. This will offer us a better chance to steer
the R&D program than we have had in the past.

    Over the long run, we must work toward an annual
statement of the kind STAP recommends. As Mr. Dirks
and Mr. McMahon point out, however, this should be done
in the context of overall Agency goals. I am asking the
Executive Committee staff to review alternatives and to
recommend a process for preparing Agency-level goals/
guidance annually, starting with the FY 1983 program
cycle. The Executive Committee staff should prepare a
preliminary plan of how they will do this for my review
by 1 December 1979. An ad hoc interdirectorate task force
led by the Executive Committee staff may be an appropriate
tool. Executive Committee Staff should be prepared to
make a proposal to the Executive Committee by 1 March 1980.          25X1

    STAP Recommendation 2 (NFAC should play a lead role
in long-range planning). D/NFAC concurred in this recom-
mendation, noting the Executive Committee task assigned                25X1

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to NFAC to develop a set of critical, long-term intelligence problems. Progress on this task is essential; NFAC's early identification of important issues that our consumers will face 5-10 years from now will affect not only the decisions that DDS&T will make in the next year or two, but those of the other directorates as well. Mr. Clarke should report to the Executive Committee on 7 November 1979 on early steps he has taken on intelligence problem identification. 25X1

STAP Recommendation 3 (CIA should seek a multi-year appropriation for R&D programs). There was little support for this change. I will not pursue it further unless Mr. Dirks, in reviewing R&D issues, identifies a large initiative which would benefit from multi-year funding and is worth the risks the Comptroller believes we would face in making such a change. 25X1

STAP Recommendation 4 (the Agency must develop a new technology acquisition strategy). Mr. Dirks is already moving in the direction STAP recommends, particularly the DDS&T initiative to develop in-house people who are experts in specific technical areas. I would like brief progress reports from him during our quarterly goals discussions. 25X1

STAP Recommendation 5 (the Agency should support development of selected multioffice, multidisciplinary intelligence processes, particularly those requiring simultaneous R&D in collection, analysis, and production means). Comments received on this recommendation and several points raised subsequently by [ ] 25X1
STAP Chairman, suggest that [ ] should arrange 25X1
further discussions between STAP, DDO, DDS&T, and D/NFAC to clarify what was intended in this recommendation. [ ]
25X1

STAP Recommendation 6 (NFAC should identify a few upcoming problems for production R&D programs). NFAC and DDS&T note that increased attention is being given to long range production and analysis R&D requirements. As with recommendation 5, however, further clarification of STAP's intent is needed. [ ] should include 25X1
this topic in the discussions proposed above. [ ] 25X1

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/Frank C. Carlucci

25X1          cc: [ ]